



January 16, 2015

Sullivan Construction, Inc.
Mr. Craig Liffner, Project Manager
258 South River Road
Bedford, NH 03110

Re: Letter of Recommendation for Sullivan Construction, Inc.

Dear Mr. Liffner:

I wish to acknowledge the high standard of performance and professionalism exhibited by Sullivan Construction, Inc. on our most recent project in Portsmouth, NH. Throughout the construction you and your team demonstrated your commitment to providing a quality product and professional manner with very little disruption to our business.

Although this was not one of your company's larger projects, we felt that the focus was on our project. The workspace was always clean and organized and protected from the public as we were operating under normal business hours throughout the entire project.

The space renovation and internal stairway was a difficult and challenging undertaking. It is most important to note that our experience was highlighted by an enjoyable relationship with Richard Ellis the onsite Superintendent. Mr. Ellis handled our staff with a professional and courteous manner which made such a positive impact.

Thanks for everything and we will not hesitate to call Sullivan Construction for our next job. With this letter I offer my highest recommendations.

Sincerely,

A handwritten signature in black ink, appearing to read "Ron Richer", with a long, sweeping flourish extending to the right.

Ronald P. Richer
Vice President
Real Estate Operations